

About This Guide Brand USA is pleased to present this guide in partnership with the U.S. Commercial Service and the National Travel and Tourism Office (NTTO). It includes snapshots of the economy in Mexico, along with information about travel from this region (booking channels, consumer trends, U.S. international inbound visitation data, and key travel motivators and indicators). Cover photo: Puerto Vallarta

| Brand USA | 4 |
|---|----|
| Who We Are | 4 |
| A Message from Christopher L. Thompson | 6 |
| Brand USA Executive & Senior Leadership | 8 |
| Market Facts | 9 |
| Geography | 9 |
| Demographics | 10 |
| Economy | 10 |
| Vacation Allocation | 11 |
| Travel Trends | 12 |
| International Travel Trends | 12 |
| Inbound Travel Trends | 13 |
| Traveler Characteristics | 14 |
| Air Travel Information | 17 |
| Market Snapshot | 26 |
| Brand USA Resources | 28 |
| Online Channels | 28 |
| Brand USA Traveler Research | 31 |
| Highlights of Success | 37 |
| Brand USA Markets | 39 |
| Brand USA Partnerships | 41 |
| About the U.S. Department of Commerce | 41 |

Brand USA







Who We Are

Our Mission

As the destination marketing organization for the United States, Brand USA's mission is to increase incremental international visitation, spend, and market share to fuel the nation's economy and enhance the image of the USA worldwide.

Established by the Travel Promotion Act of 2009 as the nation's first public-private partnership to spearhead a globally coordinated marketing effort to promote the United States as a premier travel destination and to communicate U.S. visa and entry policies, Brand USA began operations in May 2011.

Building on Success

As one of the best levers for driving economic growth, international travel to the United States currently supports 1.8 million American jobs (directly and indirectly) and benefits virtually every sector of the U.S. economy. Since its founding, Brand USA has worked in close partnership with more than 900 partner organizations to invite the world to explore the exceptional, diverse, and virtually limitless travel experiences and destinations available in the United States of America.



Our Partnerships

Brand USA's operations are supported by a combination of non-federal contributions from destinations, travel brands, and private-sector organizations plus matching funds collected by the U.S. government from international visitors who visit the United States under the Visa Waiver Program.

According to studies by Oxford Economics, over the past six years Brand USA's marketing initiatives have helped welcome nearly 7 million incremental visitors to the USA, benefiting the U.S. economy with \$47.7 billion in total economic impact and supporting nearly 52,000 incremental jobs each year.

Learn More

For industry or partner information about Brand USA, please visit TheBrandUSA.com. For information about exceptional and unexpected travel experiences in the United States, please visit Brand USA's consumer website at VisitTheUSA.com.

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A Message from Christopher L. Thompson



The team at Brand USA, the public-private partnership established to promote international tourism to the USA, looks forward to working with you to generate business in the outbound-travel sectors of Mexico.

This guide will familiarize you with the factors that make the dynamic Mexican marketplace and its vibrant culture so appealing.

Nearly 17.8 million travelers from Mexico visited the United States during 2017, ranking second in the top 10 markets for international visitation to the USA and third for spend at \$20.2 billion. It was the fifth straight year for record spending by Mexican travelers in the United States.

Recent research among Mexican travelers showed that 89 percent of those surveyed plan to make a trip to the USA in the next five years, 39 percent would recommend the USA as a travel destination, and 24 percent would offer positive comments about the USA as a destination.

Brand USA launched a comprehensive storytelling strategy to create relevant, engaging, and authentic content, which presents the diversity of travel possibilities across the United States. This approach further encourages travelers from Mexico to visit the USA.

Our initiatives include:

• Showcasing destinations through our expanded travel-entertainment TV channel, GoUSA TV, which is available around the globe on Roku, Apple TV, and Amazon Fire TV, and coming soon to Google Chromecast. The channel offers an assortment of travel experiences across four different categories: the great outdoors, road trips, food and drink, and culture and events. Programming on GoUSA TV will expand to feature additional themes and formats, including series, films, videos, and live videos.



- Last year we premiered our giant-screen film America's Musical Journey,
 which shares the unique styles of American music, our cultural heritage,
 and the stories associated with iconic locations across the U.S. landscape.
 A Spanish-language version of the film, Travesia Musical, opened in Mexico.
 Our first giant- screen production, National Parks Adventure, is also
 available to viewers through video-on-demand streaming services.
- Our newest campaign, United Stories, features a mobile content creation lab traveling across the United States and capturing warm and welcoming stories told from local perspectives. A variety of accomplished content creators, storytellers, and influencers will bring international travelers on a journey through memorable narratives that reveal the warmth of the American people and show the many adventures across the USA that are just one road trip away.

I encourage you to talk to our team about destinations in the USA, the opportunities we offer to enhance your marketing efforts in Mexico, and find the most effective ways to inspire Mexican travelers to book their trips to the USA now

I also invite you to review Brand USA's dedicated travel-trade website. This comprehensive gateway allows industry professionals to easily navigate information about U.S. travel.

Together, we are marketing the USA!

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Market Facts







Geography

Area

377,915 km²

Largest Metropolitan Areas



Photos: Caribbean hacienda, ranch plaza (left); Angel of Independence, Mexico City (right)

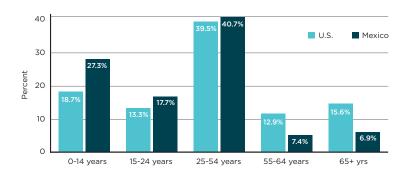
Source: CIA World Factbook 2018

Demographics

Population

| | Mexico | USA |
|------------------------------------|-------------|-------------|
| Population size | 126,829,000 | 329,256,465 |
| World rank | 10 | 3 |
| Median age | 46.5 years | 37.8 years |
| Population growth rate (2015 est.) | -0.16% | 0.78% |

Population by Age



Economy

• GDP: \$2.571 trillion

• GDP real growth rate: 2.0%

• **GDP**—per capita: \$9,318

• Unemployment rate: 3.4%

• Inflation rate: 4.7%

Source: CIA World Factbook 2018



Vacation Allocation

Salaried Mexican employees earn an average of six days of paid vacation each year.

Mexico has seven national holidays, four religious holidays, and one or two state and city holidays each year.

Primary Travel Periods

- Summer holidays: six weeks of school vacation, July
- Easter holidays and Holy Week: two weeks of school vacation, March or April
- Christmas holidays: two weeks, December into January

Public School Holidays

- **Spring:** 2-3 weeks (late March to early April)
- **Summer:** 5-6 weeks (late July through end of August)
- Winter: 2-3 weeks (late December to early January)

Source: CIA World Factbook 2018

Travel Trends





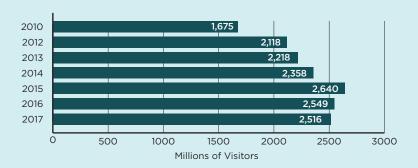


International Travel Trends

Spending Trends: Exports (millions of U.S. dollars)

| | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | Change |
|--------------------------------------|---------|---------|---------|---------|----------|----------|----------|----------|---------|
| Total Travel & Tourism Exports | \$5,121 | \$5,235 | \$7,603 | \$9,983 | \$11,343 | \$12,419 | \$13,429 | \$14,388 | \$9,267 |
| Travel Receipts | \$3,949 | \$3,988 | \$5,846 | \$7,411 | \$8,531 | \$9,247 | \$9,247 | \$11,072 | \$7,123 |
| Passenger Fare Receipts | \$1,172 | \$1,247 | \$1,757 | \$2,572 | \$2,812 | \$3,172 | \$3,172 | \$3,316 | \$2,144 |
| Change (%) in Total Exports | 33 | 2 | 45 | 31 | 14 | 9 | 5 | 3 | 181 |

Visitation Trends: Arrivals

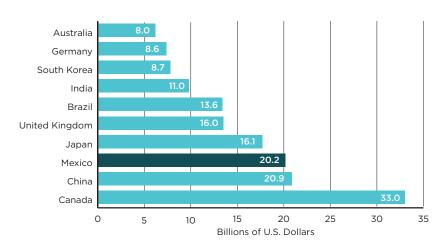


Photos: San Miguel de Allende (left), Traditional rodeo in Mexico City (right) Source: U.S. Department of Commerce, National Travel and Tourism Office



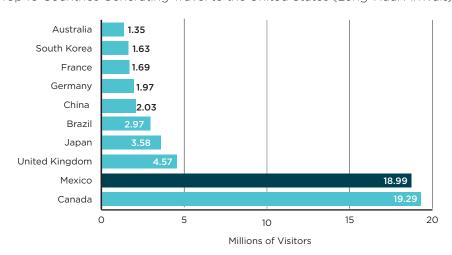
Inbound Travel Trends

Visitor Spending



International Arrivals to the USA

Top 10 Countries Generating Travel to the United States (Long-Haul Arrivals)



Source: U.S. Department of Commerce, National Travel and Tourism Office

Traveler Characteristics

Main Purpose of Trip

| Main Purpose of Trip | 2016 (%) | 2017 (%) |
|----------------------------------|----------|----------|
| Vacation/Holiday | 51 | 50 |
| Business | 19 | 23 |
| Visit Friends/Relatives | 17.4 | 16.2 |
| Convention/Conference/Trade Show | 7 | 7 |
| Education | 5 | 2 |
| Health Treatment | 0.2 | 0.2 |
| Religion/Pilgrimages | 0.1 | 0.5 |

Select Traveler Characterisitcs

| Traveler Characteristics | 2016 (%) | 2017 (%) |
|---------------------------------------|----------|----------|
| Length of Stay in USA (Mean Nights) | 11 | 12 |
| Length of Stay in USA (Median Nights) | 6 | 6 |
| First International Trip to the USA | 10 | 10 |

Activity Participation While in the USA

| Activities | 2016 (%) | 2017 (%) |
|--------------------------|----------|----------|
| Shopping | 85 | 83 |
| Sightseeing | 85 | 87 |
| Experience Fine Dining | 39 | 25 |
| Water Sports | 24 | 20 |
| Guided Tours | 20 | 22 |
| National Parks/Monuments | 12 | 12 |
| Historic Locations | 11 | 12 |
| Art Gallery/Museum | 9 | 8 |
| Small Towns/Countryside | 11 | 10 |
| Amusement/Theme Parks | 10 | 12 |

Source: U.S. Department of Commerce, National Travel and Tourism Office



U.S. Destinations Visited (States, Cities, and Regions)

| U.S. Destinations/ Regions | Market Share 2016 (%) | Market Share 2017 (%) |
|-------------------------------|--------------------------|--------------------------|
| REGIONS | | |
| East North Central | 11 | 12 |
| Middle Atlantic | 12 | 13 |
| Mountain | 16 | 16 |
| Pacific | 20 | 21 |
| South Atlantic | 26 | 23 |
| West South Central | 19 | 18 |
| STATES/TERRITORIES | | |
| Illinois | 8 | 8 |
| New York | 10 | 12 |
| Nevada | 11 | 11 |
| California | 19 | 19 |
| Florida | 21 | 17 |
| Texas | 18 | 17 |
| CITIES | | |
| Chicago | 8 | 8 |
| New York City | 10 | 12 |
| Las Vegas | 11 | 11 |
| Los Angeles | 12 | 12 |
| Miami | 11 | 9 |
| Orlando | 9 | 8 |
| Houston | 11 | 10 |

Transportation Used in the USA



40%

Auto, private or company



24% Taxicab/ limousine



24% Auto, rented



20%

Air travel between U.S. cities



service

18% Ride-sharing



16%

City subway/ tram/bus

Activity Participation While in the USA



81%

Shopping



65%

Sightseeing



29%

Amusement/ Theme parks



24%

National Parks/ Monuments



22%

Experience dining



Art Gallery/ Museum



17% Historic locations



17%

Small towns/ Countryside



16%

Nightclubbing/ Dancing



14%

Sporting event

Air Travel Information







Volaris, Interjet and Aeroméxico are Mexico's major domestic airlines that connect the country with the main cities in the United States. Volaris—which flies to New York, Houston, Fort Lauderdale, Orlando, Phoenix, Denver and San Juan among others—has 60 U.S.-bound routes, while Aeroméxico has 38 and Interjet has 23 routes.

Viva Aerobus, a low-cost Mexican carrier, recently started operating flights to Las Vegas, Houston, Los Angeles, Chicago, and New York. The flights leave from Mexico City, Monterrey, Guadalajara, and Cancun.

Mexico City to the USA

| Route | Airline |
|--------------|-------------------|
| Los Angeles | Aeroméxico |
| Los Angeles | Alaska Airlines |
| Los Angeles | American Airlines |
| Los Angeles | Delta Air Lines |
| Los Angeles | Interjet |
| Los Angeles | United Airlines |
| Los Angeles | Volaris |
| Los Angeles | Aeroméxico |
| New York JFK | Delta Air Lines |
| New York JFK | Interjet |
| New York JFK | JetBlue |
| New York JFK | VivaAerobus |
| New York JFK | Volaris |

Photos: San Cristobal (left); Taxco City (right) Source: Brand USA Proprietary Research

| Route | Airline |
|---------------------|-------------------|
| Houston George Bush | Aeroméxico |
| Houston George Bush | Interjet |
| Houston George Bush | United Airlines |
| Dallas/Fort Worth | Aeroméxico |
| Dallas/Fort Worth | American Airlines |
| Dallas/Fort Worth | Interjet |
| Miami | Aeroméxico |
| Miami | American Airlines |
| Miami | Interjet |
| Miami | Volaris |
| Chicage O'Hare | Aeroméxico |
| Chicage O'Hare | Interjet |
| Chicage O'Hare | United Airlines |
| Chicage O'Hare | Volaris |

Monterrey to the USA

| Route | Airline |
|---------------------|-------------------|
| Houston George Bush | Interjet |
| Houston George Bush | United Airlines |
| Houston George Bush | VivaAerobus |
| Dallas/Fort Worth | American Airlines |
| Atlanta | Aeroméxico |
| Atlanta | Delta Air Lines |
| Orlando | Aeromexico |
| Detroit | Aeroméxico |
| Detroit | Delta Air Lines |
| Chicago O'Hare | United Airlines |
| Chicago O'Hare | Volaris |
| Las Vegas | Aeroméxico |
| Las Vegas | Interjet |



| Route | Airline |
|--------------|-------------------|
| Las Vegas | VivaAerobus |
| Los Angeles | Aeroméxico |
| New York JFK | Aeroméxico |
| San Antonio | Interjet |
| Miami | American Airlines |
| Denver | Aeroméxico |
| Denver | Volaris |
| Phoenix | United Airlines |

Cancun to the USA

| Route | Airline |
|---------------------|----------------------|
| Dallas/Fort Worth | American Airlines |
| Dallas/Fort Worth | Spirit Airlines |
| Dallas/Fort Worth | Sun Country Airlines |
| Houston George Bush | Spirit Airlines |
| Houston George Bush | United Airlines |
| New York JFK | American Airlines |
| New York JFK | Delta Air Lines |
| New York JFK | Interjet |
| New York JFK | JetBlue |
| Atlanta | Delta Air Lines |
| Atlanta | Southwest Airlines |
| Atlanta | Volaris |
| Miami | American Airlines |
| Chicago O'Hare | American Airlines |
| Chicago O'Hare | Spirit Airlines |
| Chicago O'Hare | United Airlines |
| Chicago O'Hare | VivaAerobus |
| Los Angeles | Delta Air Lines |

| Route | Airline | |
|---------------------------|--------------------------|--|
| Los Angeles | Interjet | |
| Los Angeles | Southwest Airlines | |
| Los Angeles | United Airlines | |
| Los Angeles | United Airlines | |
| Newark | VivaAerobus | |
| Fort Lauderdale | JetBlue | |
| Fort Lauderdale | Southwest Airlines | |
| Fort Lauderdale | Spirit Airlines | |
| Fort Lauderdale | Charlotte | |
| Fort Lauderdale | American Airlines | |
| Minneapolis | Delta Air Lines | |
| Minneapolis | Sun Country Airlines | |
| Denver Southwest Airlines | | |
| Denver | United Airlines | |
| San Francisco | Interjet | |
| San Francisco | United Airlines | |
| San Francisco | Virgin America | |
| Detroit | Delta Air Lines | |
| Detroit | Spirit Airlines | |
| Baltimore-Washington | Delta Air Lines | |
| Baltimore-Washington | Southwest Airlines | |
| Baltimore-Washington | Spirit Airlines | |
| Philadelphia | American Airlines | |
| Washington Dulles | Delta Air Lines | |
| Washington Dulles | n Dulles United Airlines | |
| Phoenix | American Airlines | |
| Houston W. P. Hobby | Southwest Airlines | |
| Orlando | Delta Air Lines | |
| Orlando | JetBlue | |
| Chicago Midway | Southwest Airlines | |



| Route | Airline |
|----------------|-------------------|
| Salt Lake City | Delta Air Lines |
| Destination | Routes |
| Boston | American Airlines |
| Boston | Delta Air Lines |
| Boston | JetBlue |

Guadalajara to the USA

| Route | Airline |
|---------------------|-------------------|
| Los Angeles | Aeroméxico |
| Los Angeles | Interjet |
| Los Angeles | VivaAerobus |
| Los Angeles | Volaris |
| Los Angeles | United Airlines |
| Houston George Bush | Volaris |
| Chicago O'Hare | Aeroméxico |
| Chicago O'Hare | Interjet |
| Chicago O'Hare | Volaris |
| Sacramento | Aeroméxico |
| Sacramento | Volaris |
| San José | Aeroméxico |
| San José | Volaris |
| Dallas/Fort Worth | American Airlines |
| Dallas/Fort Worth | Volaris |
| Fresno | Aeroméxico |
| Fresno | Volaris |
| San Francisco | Aeroméxico |
| San Francisco | Interjet |
| San Francisco | Volaris |
| Atlanta | Aeroméxico |

| Route | Airline |
|----------------|-------------------|
| Atlanta | Delta Air Lines |
| Las Vegas | Interjet |
| Las Vegas | Volaris |
| Phoenix | American Airlines |
| Phoenix | Volaris |
| Ontario | Volaris |
| Oakland | Volaris |
| Chicago Midway | Volaris |
| Portland | Volaris |
| New York JFK | Volaris |
| Salt Lake City | Aeroméxico |
| Miami | Volaris |
| San Antonio | Interjet |
| San Antonio | Volaris |
| Seattle/Tacoma | Volaris |
| Destination | Routes |
| Denver | Volaris |
| Orlando | Volaris |
| Reno | Volaris |
| Austin | Volaris |
| Milwaukee | Volaris |

Other routes:

Acapulco-Los Angeles (Volaris)

Acapuco-Houston (United Airlines)

Culiacán-Pheonix (Volaris)

Huatulco-Chicago (Volaris)

Huatulco-Houston (United Airlines)

Huatulco-Minneapolis (Sun Country Airlines)

León-Los Angeles (Aeroméxico, Interjet, United Airlines, Volaris)

León-Houston (United Airlines)

León-Dallas (American Airlines)



León-Atlanta (Aeroméxico)

León-Chicago (Volaris)

León-Oakland (Volaris)

Léón-Detroit (Aeroméxico)

Manzanillo-Houston (United Airlines)

Manzanillo-Phoenix (American Airlines)

Manzanillo-Minneapolis (Sun Country Airlines)

Mérida-Houston (United Airlines)

Mérida-Atlanta (Aeroméxico)

Mérida-Miami (American Airlines)

Morelia-Los Angeles (Volaris)

Morelia-Chicago (Volaris)

Morelia-Oakland (Volaris)

Morelia-Dallas (American Airlines)

Morelia-San José (Volaris)

Morelia-Houston (United Airlines)

Morelia-Fresno (Volaris)

Puebla-Houston (United Airlines)

Puebla-Dallas (American Airlines)

Querétato-Houston (United Airlines)

Querétaro-Dallas (American Airlines)

Querétaro-Atlanta (American Airlines)

Querétaro-Chicago (Volaris)

Querétaro-Los Angéles (Volaris)

San Luis Potosí-Dallas (American Airlines)

San Luis Potosí-Houston (United Airlines)

Aguascalientes-Dallas (American Airlines)

Aguascalientes-Houston (United Airlines)

Aguascalientes-Los Angeles (Volaris)

Chihuahua-Dallas (American Airlines)

Chihuahua-Houston (United Airlines)

Chihuahua-Denver (Volaris)

Cozumel-Dallas (American Airlines & Sun Country Airlines)

Cozumel-Atlanta (Delta Airlines)

Cozumel-Houston (United Airlines)

Cozumel-Miami (American Airlines)

Cozumel-Minneapolis (Delta Airlines, Sun Country Airlines)

Cozumel-Charlotte (American Airlines)

Cozumel-Chicago (American Airlines & United Airlines)

Cozumel-Denver (United Airlines)

Cozumel-Detroit (Delta Airlines)

Durango-Chicago (Volaris)

Durango-Los Angeles (Volaris)

Hermosillo-Phoenix (American Airlines)

Ixtapa-Zihuanajuato-Chicago (United Airlines & Volaris)

Ixtapa-Zihuanajuato-Houston (United Airlines)

Ixtapa-Zihuanajuato-Minneapolis (Delta Airlines & Sun Country Airlines)

Ixtapa-Zihuatanejo-Phonenix (American Airlines)

Ixtapa-Zihuatanejo-Dallas (American Airlines)

Mazatlán-Phoenix (American Airlines)

Mazatlán-Dallas (American Airlines)

Mazatlán-Minneapolis (Delta Airlines & Sun Country Airlines)

Mazatlán-Houston (United Airlines)

Mazatlán-Los Angeles (American Airlines)

Mazatlán-Chicago (United Airlines)

Mazatlán-Denver (Sun Country Airlines)

Oaxaca-Los Angeles (Volaris)

Oaxaca-Houston (United Airlines)

Puerto Vallarta-Los Angeles (American Airlines, Delta, Interjet, Southwest,

United Airlines, Virigin America, Volaris)

Puerto Vallarta-Dallas (United Airlines & Sun Country Airlines)

Puerto Vallarta-Phoeniex (American Airlines)

Puerto Vallarta-Houston (United Airlines)

Puerto Vallarta-Chicago (American Airlines & United Airlines)

Puerto Vallarta-San Francisco (United Airlines & Virgin America)

Puerto Vallarta-Denver (Southwest Airlines & United Airlines)

Puerto Vallarta-Atlanta (Delta Airlines)

Puerto Vallarta-Minneapolis (Delta Airlines & Sun Country Airlines)



Puerto Vallarta-Houston (Southwes Airlines)

Puerto Vallarta-Oakland (Southwest Airlines)

Puerto Vallarta-Salt Lake City (Delta Airlines)

Puerto Vallarta-Newark (United Airlines)

Puerto Vallarta-Detroit (Delta Airlines)

Puerto Vallarta-San Diego (Delta Airlines)

Puerto Vallarta-Seattle/Tacoma (Delta Airlines)

San Jose del Cabo-Los Angeles (American Airlines, Delta, Interjet,

Southwest, United)

San José del Cabo-Dallas (American Airlines & Spirit Airlines)

San José del Cabo-Phoenix (American Airlines)

San José del Cabo-Houston (Spirit Airlines & United Airlines)

San José del Cabo-San Francisco (United Airlines and Virgin America)

San José del Cabo-Chicago (American Airlines & United Airlines)

San José del Cabo-Denver (Southwest Airlines & United Airlines)

San José del Cabo-Atlanta (Delta Airlines)

San José del Cabo-Houston (Southwest Airlines)

San Jose del Cabo-Oakland (Southwest Airliens)

San José del Cabo-San Diego (Southwest Airlines)

San José del Cabo-Salt Lake City (Delta Airlines)

San José del Cabo-Santa Ana (Southwest Airlines)

San José del Cabo-Minneapolis (Delta Airlines & Sun Country Airlines)

San José del Cabo-Newark

San José del Cabo-Detroit

San José del Cabo-Charlotte

San José del Cabo-Seattle

San José del Cabo-San José

San José del Cabo-Sacramento

San José del Cabo-New York JFK

San José del Cabo-Baltimore-Washington

San José del Cabo-Washington Dulles (United Airlines)

San José del Cabo-Austin

San José del Cabo-Las Vegas

Tampico-Houston (United Airlines)

Source: Dirección General de Aeronáutica Civil (DGAC), from the Ministry of Communications and Transports of Mexico

Market Snapshot







- In 2016, Canada and Mexico were still the top source markets for international arrivals to the United States. About 19.3 million Canadians had overnight stays, which was 6.8 percent less than the previous year. The number of Mexican travelers who spent an overnight in the United States during 2016 was close to 19 million—a 1.9 percent increase over 2015.
- Mexico—as the second-largest source market for international visitation
 to the United States during 2016—is a top-priority market with strong,
 long-term prospects. The 2016 level of Mexican arrivals in the United States
 continued seven years of growth. Also, Mexican travelers to the USA are
 second only to the Chinese in terms of international spend.
- According to the most recent National Travel and Tourism Office forecast, the United States is expected to see a 14.5 percent increase in visitor volume over the next five years.
- Mexico's slow GDP growth, its unfavorable exchange rate with the dollar, and Mexican elections could lead to sluggish travel volume. Despite this, Mexico will likely be a vital service-export market for the United States.
- Though demand from Mexico has softened, Brand USA research in December 2017 found that 81 percent of Mexican international travelers were likely to visit the USA during the following two years, up from 78 percent in December 2016.
- A recent study by the Mexican Internet Association (AMIPCI in Spanish) showed that Mexico has 70 million internet users, which represents
 63 percent of its population. Mexicans spend eight hours a day on the internet, on average. This reflects a 10 percent jump over the year before.



- Social media is the most popular online activity among Mexicans. Other
 top online activities include: accessing email, searching for information,
 shopping, and arranging finances. Facebook is still the most relevant
 social media platform in Mexico, while the use of Instagram, LinkedIn, and
 Snapchat are increasing.
- Smartphones are the primary device to access social media in Mexico (80 percent). This promotes the use of Snapchat, Waze, and Snapchat. Tablets are also widely used to access the internet. The dependence on desktop computers is decreasing.

In 2017, an estimated 17.3 million visitors from Mexico came to the United States. That number is expected to expand to 19.8 million annual visitors by 2022.

Travel Markets

Distribution Networks

- Tour operators and major travel agencies are the primary distributors of travel in Mexico. The country has approximately 100 tour operators. About 25 of the tour operators are based in Mexico City, with offices in other major cities, such as Monterrey and Guadalajara.
- Many specialized and mid-sized travel agencies run their own operations and group travel. About 3,000 Mexican travel agencies belong to the Mexican Association of Travel Agencies (AMAV). Preferred relationships between travel agencies and tour operators are mostly based on relationships and commission levels. Though Mexicans use the internet for trip planning and research, tour operators still originate the majority of travel sales.

Brand USA Resources







Online Channels

Digital Marketing/Social Media

The majority of the USA Campaigns are driven by digital marketing strategies to engage, inspire, and prompt international travelers to visit the United States. A variety of channels and methods are used, including:

- Proprietary website platforms
- · Social media channels
- Global digital marketing and social campaigns
- · Rich media
- Targeted advertising

Proprietary Consumer Website Platforms

Brand USA has two online consumer identities in the marketplace:

- VisitTheUSA (VisitTheUSA.com), which includes a global site in English plus in-language sites in most markets where Brand USA markets the United States to international travelers
- GoUSA, which is active in Asian markets, including China and Hong Kong (GoUSA.cn), Taiwan (GoUSA.tw), India (GoUSA.in), Japan (GoUSA.jp), and South Korea (GoUSA.or.kr)

Together, the VisitTheUSA and GoUSA website platforms are the consumerfacing online identities international travelers associate with travel to the United States.

Photos: Chichén Itzá (left); El Arco, Cabo San Lucas (right)



Social Media Channels

In addition to the global and in-market VisitTheUSA and GoUSA proprietary websites, Brand USA leverages related social media accounts in consumer-facing content and communications. Each market where Brand USA has a fully developed marketing presence has a dedicated, in-language website and social channels, which Brand USA uses to reach consumers in its target markets.

The following handles are used for global, consumer-facing promotions in English:

• Website: VisitTheUSA.com

Twitter: @VisitTheUSA

· Facebook:

Facebook.com/VisitTheUSA

 YouTube: YouTube.com/VisitTheUSA

Instagram: VisitTheUSA

The following campaign hashtags support global and thematic promotions and initiatives:

• Global: #VisitTheUSA

• Flavors/Culinary: #TasteUSA

• Road Trips: #RoadTripUSA

Great Outdoors: #OutdoorsUSA

 Market the Welcome: #USAWelcome

In addition to leveraging these global channels, Brand USA currently has localized social media efforts in the following markets via the channels shown in the Digital Channels chart on the following page.

Digital Channels

| Market | URL | Local Tagline | Channels | Hashtag |
|--|--------------------------|--|---|---------------------------|
| Acceptant Review of Company of Company | | Dies Verm LICA Trie N | y @VisiteOsUSA f facebook.com/VisitTheUSAau | |
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Brand USA Traveler Research

In the summer of 2013, Brand USA launched its Global Market Intelligence program. As part of this program, Brand USA commissioned PhoCus Wright, Inc. to conduct proprietary consumer research in various international markets. Respondents were recruited from an online panel. For markets beyond North America, the results reflect responses from adults who travel outside of their continent for leisure. The Global Market Intelligence program is designed to gain insight into travelers' perceptions of the USA and its competitors, as well as general travel behaviors and preferences.

Top Five Motivations for Selecting Last Intercontinental Destination

Question: What motivates your desire to visit that destination? Select all that apply (N=2037). Base: Mexico Intercontinental travelers.



Top Five Strongest Impressions of the USA

For each of the following countries, select which characteristics, if any, describe it as a holiday destination. Select all that apply (N=2037). Base: Mexico Intercontinental travelers.

| 45% | 38% | 36% | 31% | 29% |
|---------|--------|---------------|-------------|-------------|
| Diverse | Trendy | Down-to-earth | Adventurous | Open-minded |

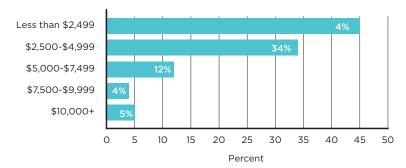
Top Five Channels Used in Destination Selection for Last Intercontinental Trip

Question: What sources of information did/will you use to select the destination for this holiday? Select all that apply. Base: Mexico Intercontinental travelers (N=2037).



Expected Household Travel Spend for Next Intercontinental Trip

Question: What is the total amount you expect your household to spend on each of the following elements of this holiday? Enter a whole number without the currency symbol. Airline tickets/Lodging/Additional trip-related expenses, such as dining, local transportation, souvenirs and local tours. Base: Mexico Intercontinental travelers (N=2037). Note: Totals may not add up to 100% due to rounding (Conversion MXN to USD= 0.053).

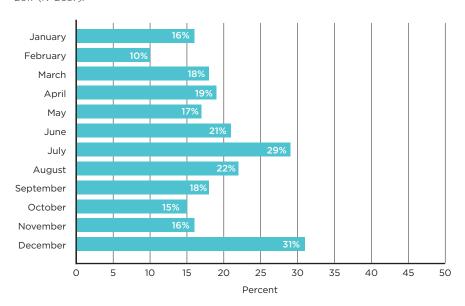


Mean: \$3.694 Median: \$2.650



Months Traveled (March 2016-March 2018)

Question: During what month(s) did you take your holiday(s)? Base: Mexico Intercontinental travelers 2017 (N=2037).



Destination Interest-Top 10 States

Question: You indicated in a previous question that you have interest in visiting the USA some time in the future. Which U.S. state(s) are you interested in visiting? Base: Mexico Intercontinental travelers with interest in visiting the United States (N=1911).

| 52% California | 47% New York | 33% Florida | 22% Texas | 20% Hawaii |
|--------------------------|------------------------|-----------------------|---------------------|----------------------|
| 15% | 14% | 12% | 9% | 8% |
| Nevada | Washington | Alaska | Illinois | Colorado |

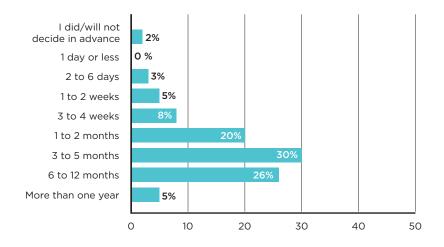
Expected Travel Party Size of Next Intercontinental Trip

Question: Who will travel with you on this holiday? Select all that apply. Base: Mexico Intercontinental travelers 2017 (N=2037). Note: Totals may not add up to 100% due to rounding.



Destination Decision for Next International Trip

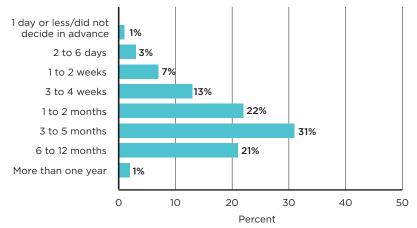
Question: How far in advance of your departure date did/will you decide on the destination? Base: Mexico Intercontinental travelers 2017 (N=2037). Note: Totals may not add up to 100% due to rounding.





Air Booking for Next International Trip

Question: How far in advance of your departure date did/will you book the travel products for this holiday? Select one option from the drop-down box. Base: Mexico Intercontinental travelers 2017 (N=2037). Note: Totals may not add up to 100% due to rounding.



Net Promoter

Question: United States of America: If a friend or relative were discussing a future holiday destination with you, which statement would best describe your attitude toward the following countries? Base: Mexico Intercontinental travelers (N=2037). Note: Totals may not add up to 100% due to rounding.



I would bring it up to recommend as a destination



I would tell people positive things about it if it were brought up



I would tell people neither positive nor negative things if it were brought up



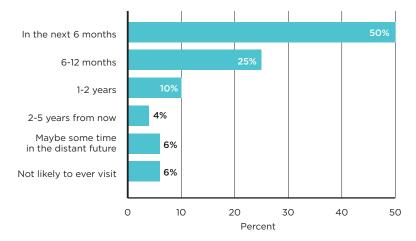
I would tell people negative things if it were brought up



I would bring it up to discourage people from traveling there

Likelihood of Travel to the USA

Question: When, if ever, are you likely to visit the following countries? Base: Mexico Intercontinental travelers 2017 (N=2037).





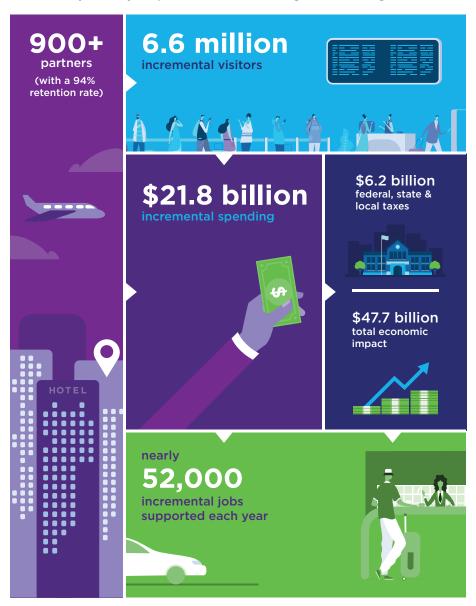
Highlights of Success

Brand USA is building on success. With the support of its many partners worldwide, Brand USA has grown from a start-up organization (that launched its first full year in operation in 2012 with just 89 partners) to an organization that has worked with and been supported by over 900 partners worldwide.

Here is some of what we've accomplished together so far:

- Welcomed nearly 7 million incremental international visitors to the USA over the past six years, which has benefited the U.S. economy with \$47.7 billion in total economic impact and supported, on average, nearly 52,000 incremental jobs a year (source: Oxford Economics).
- Increased the number of international travelers coming to the United States to, through, and beyond the gateways.
- Established consumer and trade marketing initiatives in more than 40 international markets, which generate 90 percent of all inbound travel to the United States.
- Created the first connected TV channel by a national destination marketing organization.
- Delivered trailblazing content that resonates with travelers worldwide and can be enjoyed on virtually any platform—from mobile to the giant screen and everything in between.
- Produced two award-winning giant-screen films that are inspiring hundreds of millions of travelers to come to the USA.
- Organized the industry's first MegaFam—which has brought hundreds of top-tier travel buyers to the USA.
- Pioneered a range of cooperative marketing programs and platforms that are enabling U.S. destinations of all shapes and sizes to connect with international travelers like never before.
- Established partnerships with destinations and travel brands from all 50 states, the five territories, and the District of Columbia.
- Maintained a partnership retention rate of over 90 percent.

Over the past six years, Brand USA's marketing efforts have generated...





- Built a model public-private partnership—working with all tourism-related federal agencies to promote and leverage the economic and social benefit of travel and extend a warm welcome to international travelers throughout the world.
- Supported our federal partners in accurately communicating information about U.S. entry policies and, importantly, correcting misperceptions about those policies.
- Kept overhead expenses to below 10 percent each year since our founding—devoting more than 90 percent of Brand USA's resources toward marketing and programs to increase international visitation.

By all these measures and more, Brand USA's marketing efforts are working—effectively and efficiently.

Brand USA Markets

Brand USA deploys its marketing efforts in a strategic combination of emerging and established markets that have the potential to drive the greatest returns in terms of visitation, spend, and market share.

Based on these market selection factors, Brand USA currently focuses the majority of its consumer marketing efforts in the following markets:

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|---|----|-----|-----|-----|
| | | | | |

• China

India

Sweden

Brazil

Colombia

JapanMexico

United
 Kingdom

CanadaChile

FranceGermany

South Korea

These 14 international markets generate more than 80 percent of inbound travel to the United States. Through the combined total of Brand USA's cooperative marketing platforms, contributed media, and trade outreach, the international marketing effort is present in more than 40 markets, including:

- Albania
- Angola
- Argentina
- Australia
- Austria
- Belgium
- Brazil
- Canada
- Chile
- China
- Colombia
- Costa Rica
- Denmark
- Ecuador
- El Salvador

- Equatorial Guinea
- Finland
- France
- Gabon
- Germany
- Guatemala
- Guyana
- Honduras
- Hong Kong
- Hungary
- India
- Indonesia
- Ireland
- Italy

- Japan
- Kenya
- Kuwait
- Lithuania
- Luxembourg
- Mexico
- Morocco
- Mozambique
- Nepal
- Netherlands
- New Zealand
- Norway
- OmanPanama
- Paraguay

- Peru
- Philippines
- Portugal
- Romania
- Saudi Arabia
- · South Africa
- Tanzania
- Ukraine
- United Arab Emirates
- Uraguay
- Vietnam
- Zambia
- Zimbabwe

Brand USA Partnerships







About the U.S. Department of Commerce

Brand USA works in close concert with the U.S. Department of Commerce through the National Travel and Tourism Office (NTTO) and the U.S. Commercial Service.



The National Travel and Tourism Office (NTTO)

NTTO is the liaison between Brand USA and the federal government. The office works with Brand USA on behalf of the Secretary of Commerce, who appoints the Brand USA Board of Directors and approves Brand USA's annual objectives in consultation with the Secretary of State and the Secretary of Homeland Security. Additionally, NTTO facilitates the approval of matching funds for Brand USA and connects Brand USA to other federal agencies.

More broadly, NTTO creates a positive climate for growth in travel and tourism by reducing institutional barriers to tourism, administing joint marketing efforts, providing official travel and tourism statistics, and coordinating efforts across federal agencies through the Tourism Policy Council. The office works to enhance the international competitiveness of the U.S. travel and tourism industry and increase its exports, thereby creating U.S. employment and economic growth through:

 Management of the travel and tourism statistical system for assessing the economic contribution of the industry and providing the sole source for characteristic statistics on international travel to and from the United States;

Photos: Guanajuato (left); Costa Maya (right) Source: CIA World Factbook 2018, unless noted otherwise

- · Design and administration of export expansion activities;
- Development and management of tourism policy, strategy and advocacy; and
- Technical assistance for expanding this key export (international tourism) and assisting in domestic economic development.

Contact:

The NTTO is located in the International Trade Administration of the Department of Commerce.

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The U.S. Commercial Service

The U.S. Commercial Service (USCS) is the trade promotion arm of the U.S. Department of Commerce's International Trade Administration (ITA). The USCS is a federal government agency with a domestic network of over 100 offices and a global network operating in over 75 countries. The mission of the USCS is to assist American companies in their export needs and to support foreign direct investment into the United States.



As America's largest service export, travel and tourism is a key sector for the USCS. The Commercial Service Global Travel and Tourism Team helps U.S. destinations and travel suppliers to attract international visitors and to grow international arrivals. This assistance can include: trade counseling, market research, vetting of potential partners, outreach to wholesale buyers, and support with international sales calls/trade shows/visits. Our specialists in Mexico can be reached at the contact details below.

U.S. Commercial Service, Mexico City

Juan Carlos Ruiz Commercial Assistant juancarlos.ruiz@trade.gov

TheBrandUSA.com